

Business Briefing

Communications Solutions Business

June 7, 2024 Furukawa Electric Co., Ltd

Communications Solutions Division

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Contents of today's briefing



1. FY24 forecast

- Net sales and operating income (FY23 Result, FY24 Forecast, FY25 Target)
- Optical fiber and cable
- ·Optical devices, industrial fiber lasers, broadband systems

2. Progress of the 2025 Mid-term Plan

- Communications Solutions segment target Realize a B5G society directed at 2030
- ·Overview Market environment, initiatives directed at achieving the 2025 Midterm Plan
- Status of the initiatives in each business

 (Optical fiber & cable, optical devices, industrial fiber lasers, broadband solutions, directed at realization of the IOWN concept)
- · APPENDIX: Business overview, Product overview

Main points of today's briefing



FY23 was an extremely challenging year

•In FY24, the business environment will gradually recover from H2

•From FY25, work to definitely capture the full-scale demand recovery, and continue to achieve sustainable growth



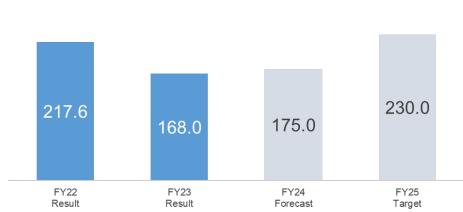
1. FY24 forecast

1. FY24 forecast – Net sales and operating income

(FY22 result – 2025 Mid-term Plan)

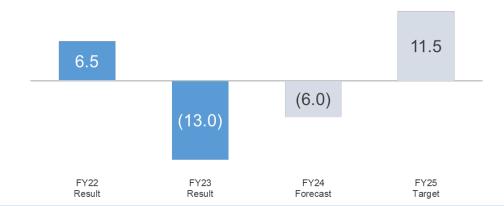




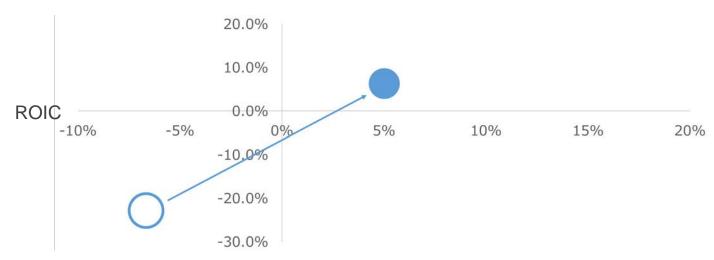


Operating income

(JPY billion)



ROIC (FY23 Result → FY25 Target)



Net sales CAGR

Vertical axis: Net sales CAGR (FY22-23→FY22-25)

Horizontal axis: ROIC (FY23→FY25) Bubble: NOPAT (FY23→FY25)

- ★ Net sales in FY25 used to calculate net sales CAGR have been adjusted based on the average exchange rate in the FY24 forecast
- * CAGR: Compound annual growth rate, ROIC: Return on invested capital (after taxes)

NOPAT: Calculated as net income + interest expenses after tax in accordance with IFRS

1. FY24 forecast – Optical fiber and cable



Recognition of the business environment and envisioned risks

- ✓ North America telecom market
 - **♦** Gradual recovery from FY24 H2
 - Increased carrier demand as customer inventory is depleted
 - Start of BEAD demand with full-scale demand to be realized from FY25

Risk: Late to establish a manufacturing system for when demand recovers

- ✓ Central and South America telecom market
 - Expected to shift from the temporarily weak demand to a gradual recovery
- ✓ Al, data center and enterprise markets
 - **♦** From firm demand to further growth

Priority initiatives

- ✓ Definitely capture the data center and carrier demand
 - Strengthen the relationships with major customers, and acquire new orders from large customers
 - **♦** Work with partners directed at BEAD^{*1} projects
- ✓ Strengthen the North America optical cable manufacturing system
 - Implement personnel measures (enhance hiring, training and management)
 - Improve productivity (strengthen cooperation within the group)
- ✓ Strengthen the manufacturing system for the key products, and expand the portfolio
 - ◆ Ultra-high count multi-core cable and FTTx*2 solutions
- ✓ Expand solution sales
 - Strengthen the sales channels and sales technology function

^{* 1} Broadband Equity Access and Deployment Program

^{* 2} Fiber To The x (General name for communications services using optical fiber)

1. FY24 forecast – Optical devices, industrial fiber lasers, broadband systems ELECTRI



Recognition of the business environment and envisioned risks

- ✓ Strong data center demand and recovering telecom demand
 - Optical components (DFB, Nano ITLA, etc.)
- ✓ Expand applications to the ×EV market
 - ·Industrial fiber lasers
- ✓ Firm FTTH demand to CATV providers in Japan
 - Network products in Japan
- ✓ Raw material, component and energy costs continue to soar

Priority initiatives

- ✓ Increase sales for the strong demand in the data center market
- ✓ Definitely capture the recovering telecom demand
- ✓ Increase manufacturing capacity directed at capturing demand (DFB *1, Nano ITLA *2, etc.)
- ✓ Continue the activities to reduce costs, such as by increasing productivity
- ✓ Expand the products for the 800G market and xEV market
- ✓ Optimize sales prices, reduce procurement costs and promote the stable procurement of raw materials
 - •Secure multiple suppliers •Identify and adopt alternative materials
 - Design modification

* 1 DFB: Distributed Feedback Laser

* 2 ITLA: Integrated Tunable Laser Assemble



2. Progress of the 2025 Mid-term Plan

2. Progress of the 2025 Mid-term Plan – Communications Solutions segment targets



Become a business that "supports and leads" the evolution of data transmission and realization of a sustainable society

Contribute to "creating global infrastructure combining information, energy and mobility" set forth in Vision 2030

- In the telecommunications domain, secure a key position in the supply chain directed at the era of IOWN and B5G, and provide around the world high value-added products and solutions based on the keyword of "energy saving"
- In the non-telecommunications domain, provide high value-added product lineups and services that contribute to the generation, transmission and detection of information and energy and will lead to "increased safety and quality of life"



2030 Target



Further increase revenue and profits

Sustainable world Safe, peaceful and rewarding life

FY24 Forecast

Net sales: > JPY230.0 billion



Operating income: >JPY 11.5 billion

Net sales: JPY175.0 billion

Operating income: JPY (6.0) billion

FY23 Result

Net sales: JPY 168.0 billion

Operating income: JPY (13.0) billion

Further expand into domains combining energy and mobility



Expand the solutions and grow the existing business in each business division (individual company) Search for domains that combine the strengths of several business divisions + expand the presence in the non-telecommunications domain

2. Progress of the 2025 Mid-term Plan – Realize a B5G society directed at 2030 FURUK



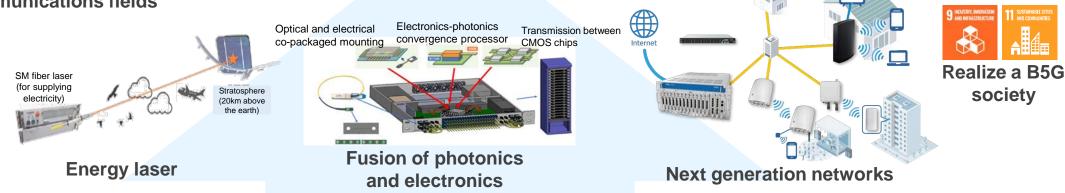
Vision 2030

Increased data traffic following realization of a B5G society

⇔ Support through photonics technology and build social infrastructure

Leap forward through the creation of businesses designed to solve social issues

Telecommunications + Expansion into non-telecommunications fields

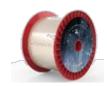


2025 Goal

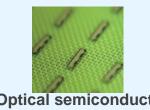
Realize growth by strengthening the businesses designed to solve social issues

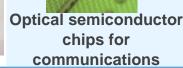
Networking systems (NWS)

Optical fiber, multicore RR cable











External light source



ITLA
(Semiconductor laser for optical communications)

Next-generation PON





Multi-service router

Today

Business developments leveraging photonics and high frequency (wireless) technology

2. Progress of the 2025 Mid-term Plan – Overview



Optical fiber & cable

(P13-P15)

Optical devices

(P16)

Industrial fiber lasers

(P17)

Broadband solutions

(P18)

Market environment

- ✓ Underlying growth trend remains intact despite the temporary demand correction
- ✓ Diversification of customer needs (Low cost, energy saving, high fiber count/ high density, increased workability, etc.)
- ✓ Strong data center market and recovering telecommarket
- ✓ Ongoing requirements for ultra-small, high performance and low power consumption
- ✓ Active development projects for xEV

- √ Solid FTTH demand for CATV business in Japan
- ✓ Solid IP router demand (for telecommunications carriers and businesses in Japan)
- ✓ Despite improvement in procuring some semiconductors, component prices remain high

*Detailed explanation given on the page indicated in ()

Initiatives for achieving the 2025 targets

- ✓ Expand the lineup of high value-added products
- ✓ Continue the global expansion of NWS*1 (Full-scale rollout to the Americas, Europe and Asia centered on Central and South America)
- ✓ Continue to increase productivity (DX activities, etc.)
- ✓ Mass produce and increase sales of DFB and Nano-ITLA
- ✓ Develop next-generation Raman units and pump lasers
- Enhance the sales and marketing function (in the field of vehicle electrification)
- Expand the laboratories and strengthen the activities aimed at increasing adoption on the mass production lines of key customers
- ✓ Enhance the solutions (FTTH, wireless, local 5G)
- ✓ Increase sales of high performance edge routers and virtual routers
- ✓ Promote the development of next-generation network technology

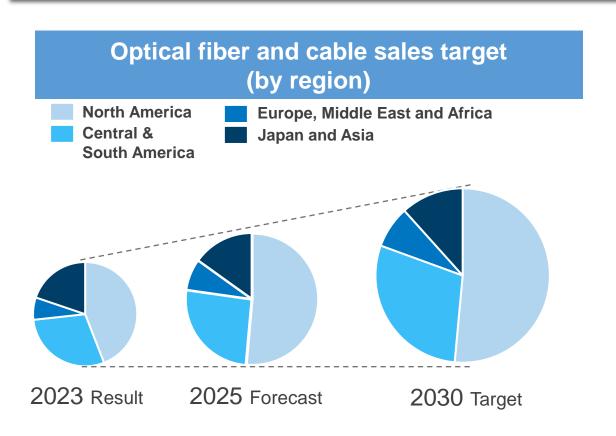
*1 NWS:Networking System

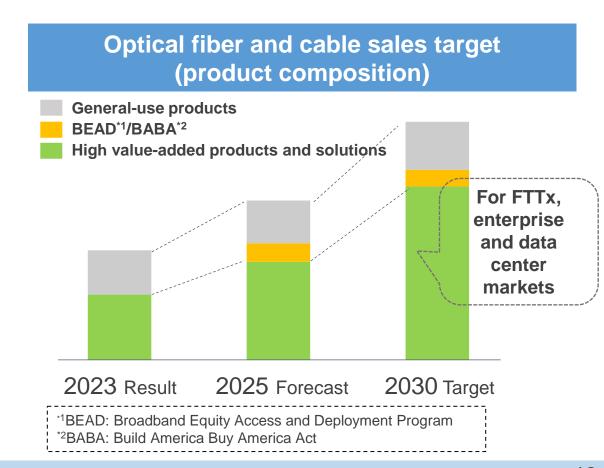
2. Progress of the 2025 Mid-term Plan – Optical fiber and cable



Directed at 2030, accelerate the improvements to the product portfolio and increase sales

- Main target continues to be markets in the Americas
- Strengthen the products and solutions for FTTx, enterprise and data centers





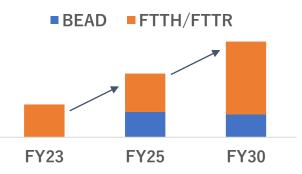
2. Progress of the 2025 Mid-term Plan – Optical fiber and cable



Solutions for carriers

- Transform the portfolio by increasing sales of well-differentiated FTTH/FTTR solutions
- Definitely capture BEAD demand in North America as a BABA certified supplier
- Based on cooperation with existing customers, develop and increase sales of high performance products

Net sales for BEAD and FTTx



Target

Strategy

FTTx

- Expand the Central and South America solutions globally
- Expand EZ-Bend® high performance fiber and INVISILIGHT® solutions globally

BEAD

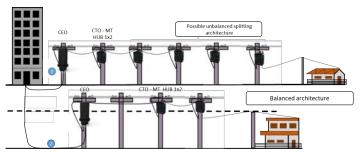
 Leverage the superiority of BABA certification, and increase sales of optical cable and FTTx solutions

Long Haul / Metro Increase sales of high performance and welldifferentiated products by deepening cooperation with customers (RR cable, submarine fiber, specialty fiber for amplifiers and optical devices)

Main products and solutions

FTTH solutions







FTTR solutions



2. Progress of the 2025 Mid-term Plan – Optical fiber and cable



Solutions for data centers

- Establish a superior position in the HSDC market through high density and low latency technology
- Establish a framework for increasing sales for MTDC and enterprise solutions globally



Target

HSDC

Hyper Scale Data Center

Strategy

- Establish a portfolio of high density solutions
- Enhance services such as installation training
- Prepare a supply network
- Develop next-generation fiber solutions

MTDC

Multi Tenant Data Center

- Support worldwide the global expansion of major MTDC operators
- Acquire new customers by enhancing new product development

Enterprise Network

 Expand the PON-LAN solutions globally by strengthening the partnerships with other companies

Main products and solutions

• DCI (Data Center Interconnect) / OSP (Outside Plant) / ISP (Inside Plant)



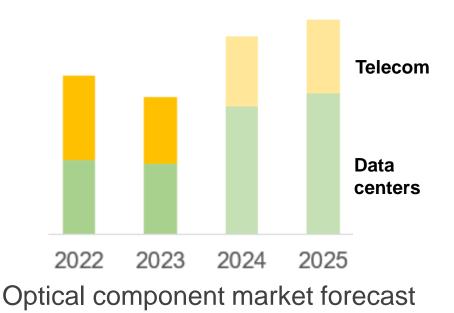
Trends:

- Preterminated assemblies (Indoor and outdoor versions) using VSFF connectors;
- Self-cleaning / Expanded beam / Dust tolerancy Technologies.

2. Progress of the 2025 Mid-term Plan – Optical devices



- · Definitely capture the demand in the strong data center and recovering telecom markets
- •Increase sales of DFB to data centers, and develop technology, expand manufacturing capacity and increase sales of Nano-ITLA
- •Telecom demand will gradually recover from FY24 H2
- ·Al and data center demand will continue to be strong
- Expand the Nano-ITLA applications for data centers



Source: CignalAI

DFB

- •Expand manufacturing capacity to respond to increased demand for 400G
- •Strengthen product development and increase sales for 800G/1.6T
- Continue the activities to reduce costs, including by improving productivity

NANO-ITLA

- Expand manufacturing capacity to respond to the recovering telecom demand
- •Strengthen product development and increase sales for 800G
- Continue the activities to reduce costs, including by improving productivity

Expand the products

- Lead the electronics-photonics convergence market through high output, high efficiency, integrated light sources
- Expand the Raman units that contribute to longer distance and increased quality

2. Progress of the 2025 Mid-term Plan – Industrial fiber lasers CETRIC GROUP

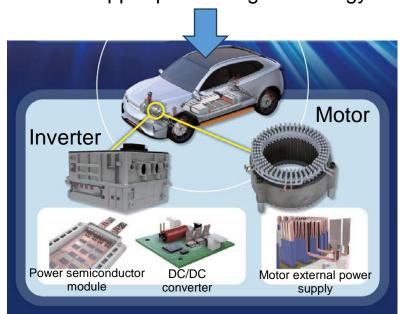
- •The laser application laboratory CALL* located in the Chubu region has been well received

 Open a new larger laboratory in the Chubu region in the second half of 2024 in order to strengthen co-creation with

 customers
- ·Through laser solutions developed utilizing BRACE®X and CALL, strengthen the activities aimed at increasing adoption on customers' mass production lines
- •Enhance the BRACE® series lineup through co-creation with Nichia Corporation

Laser welding solutions provided by Furukawa Electric

Fiber laser technology + Copper processing technology



Laser application laboratory CALL located in the Chubu region



Interior view of CALL



Location of CALL

* CALL: Chubu Advanced Laser processing Laboratory – Opened in November 2022

2. Progress of the 2025 Mid-term Plan – Broadband solutions A FURUKAWA

CATV solutions" that support the core broadcast infrastructure in Japan



Create a new

Within IOWN, expand the solutions that will transform people's lifestyles. Strengthen the solutions business that will expand the limitless potential of optical and wireless systems.

> 2025 Mid-term Plan 2030 the core businesses business "Wireless solutions" "Optical multi-hop that support making government solutions" networks smart that support smart industrial infrastructure "V2X solutions" that will realize smart mobility "PON solutions" that will realize regional smart cities "Ultra-high definition "High security solutions" image broadcast that make corporate network solutions" infrastructure smart that will make live feeds and the medical workplaces smart "Broadcast &

Transform and strengthen

Solutions that will transform people's lifestyles

Based on the strengths in optical fiber & cable and optical components, expand the solutions business

2. Progress of the 2025 Mid-term Plan – Directed at realizing the IOWN concept



Based on the group's core technologies, contribute to the realization of next-generation networks as an IOWN partner

Selected for NEDO's Post 5G Program and NICT's Beyond5G Program



Fully photonic networks

Low latency

Large volume

Low power consumption







Optical fiber with new functions



Multi-core optical fiber



Forward Raman Excitation light source amplifier unit for Raman amplifiers



Ultra-small tunable laser



High output DFB external light source

Leverage photonics and wireless technology to "support and utilize simultaneous realization"



Thank you very much for your attention



Appendix – Business overview





[2025 Mid-term Plan (Road To Vision2030 -Transform and Challenge-) basic policy] Contribute to "creating global infrastructure combining information, energy and mobility" set forth in Vision 2030 by evolving the elemental telecommunications technology accumulated over the years and providing further solutions

(Business environment, strengths and issues)

Business environment – Main revenue opportunities	Strengths as a division		
 Increased data traffic worldwide (high speed, large volume, low latency, energy saving) Advances in IOT and B5G/6G Changes in workstyles and lifestyles 	 Global production network in growing markets Differentiation through high performance products and technology (optical fiber & cable, digital coherent and IP network technology) 		
Business environment – Main menaces and risks	Issues as a division		
 Issues involving Russia & Ukraine, and relations between China and the US Global supply chain problems Soaring personnel expenses, energy costs and raw materials expenses due to inflation 	While taking into consideration the business environment indicated on the left, maximally utilize the global production network to deliver optimum solutions to the market		

[Main business strategy for achieving the 2025 Mid-term Plan]

- Telecommunications domain: Secure a key position in the supply chain and provide high value-added products and solutions that contribute to "energy saving" in data transmission
- •Non-telecommunications domain: Provide high value-added product lineups and services for contributing to the generation, transmission and detection of data and energy that will lead to "increased safety and quality of life"
- ► Increase sales of high value-added optical fiber and cable, and accelerate the expansion of the networking systems business
- ► Contribute to building integrated data infrastructure and the evolution of broadband networks through semiconductor lasers, optical fiber and IP network devices and systems





















Appendix - Product overview



	Optical fiber and cable products		FITEL products		Broadband solutions	
						(新年 2000 日 2017) -
5G/B5G	•	•	•		•	•
Tougher infrastructure	•	•	•		•	•
Carbon neutral	•	•	•	•		
Main products	 Low loss fiber Low bending loss fiber for building/ residential applications Specialty fiber 	 Optical cable (including rollable ribbon cable) Optical connection products 	 DFB Variable wavelength laser modules Laser excitation modules 	Industrial fiber lasers	FTTH systemsWireless systems	Network router
Main applications	 Telecommunications Video broadcasts Data centers 	 Telecommunications infrastructure and networks Video broadcasts Data centers 	 Large capacity communications for data centers Digital coherent signal light source Excitation light source for optical signal amplification 	Metal cutting and welding processes	 Telecommunications and broadcast services Video broadcasts Wireless infrastructure 	 High speed, large volume telecommunications services VPN services
Main customers	TelecommunicationsOTTTelecommunications	s carriers s construction companies	 System vendors Transmission device manufacturers 	 Industrial processing equipment manufacturers 	 Telecommunications providers CATV providers Municipalities 	Telecommunications providersGeneral companies